

OS Departmental Detailed Risk Report




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Rows are sorted by Risk Score

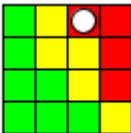
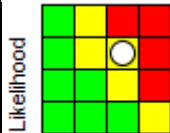

Code & Title: OSD Department of Open Spaces Risk Register

Risk no, Title, Creation date, Owner	Risk Description (Cause, Event, Impact)	Current Risk Rating & Score		Risk Update and date of update	Target Risk Rating & Score		Target Date	Current Risk score change indicator
OSD 005 Pests and Diseases 10-Mar-2015 Colin Buttery	<p>Causes: Inadequate biosecurity; purchase or transfer of infected trees, plants, soil and/or animals; ‘natural’ spread of pests and diseases from neighbouring areas.</p> <p>Event: Sites become infected by animal, plant or tree diseases e.g. Oak Processionary Moth (OPM), foot and mouth, Massaria, Ash Die Back, <i>Salmonella</i> (DT 191a), Leaf Miner Moth</p> <p>Impact: Service capability disrupted, public access to sites restricted, animal culls, tree decline, reputational damage, increased cost of monitoring and control of invasive species, risk to human health from OPM or other invasives, loss of key native species, threat to existing conservation status of sites particularly those with woodland habitats. invasives</p>	 <p>Likelihood</p> <p>Impact</p>	16	<p>The increasing risk score reflects the very high level of concern around the continued spread of pests, particularly Oak Processionary Moth (which can be damaging to human health). The department continues to engage proactively with the Forestry Commission to monitor and control OPM, but it is continuing to spread.</p> <p>Epping Forest has also been affected by Ramorum this year.</p> <p>We are not anticipating a reduction in this risk.</p> <p>27 Sep 2017</p>	 <p>Likelihood</p> <p>Impact</p>	12	31-Mar-2019	 Increased Risk

Appendix 1 – current departmental risk register

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Action no, Title,	Description	Latest Note	Managed By	Latest Note Date	Due Date
OSD 005 g Divisional delivery of risk actions	Implement the actions associated with the following divisional risks: OSD CC 011 OSD EF 007 OSD EF 008 OSD NLOS 004 OSD P&G 004 OSD TC 004	Ramorum has been tackled at Epping, although we are monitoring additional outbreaks. Steps are being taken to monitor the spread of OPM across our sites, and can be found in detail in divisional risk registers	Andy Barnard; Gary Burks; Martin Rodman; Paul Thomson; Bob Warnock	27-Sep-2017	01-Apr-2019

Risk no, Title, Creation date, Owner	Risk Description (Cause, Event, Impact)	Current Risk Rating & Score		Risk Update and date of update	Target Risk Rating & Score		Target Date	Current Risk score change indicator
OSD 006 Impact of Housing and/or transport development 10-Mar-2015 Colin Buttery	Cause: Pressure on housing and infrastructure in London and South East; failure to monitor planning applications and challenge them appropriately; challenge unsuccessful; lack of resources to employ specialist support or carry out necessary monitoring/research, lack of partnership working with Planning Authorities Event: Major development near an open space Impact: Increase in visitor numbers, permanent environmental damage to plants, landscape and wildlife, air and light pollution, ground compaction and resulting associated effects on tree and plant health. Wear and tear to sports pitches. Lack of budget to facilitate repairs, potential for encroachment.	 Likelihood Impact	16	This risk continues to be rated red due to the work required across the open spaces sites to protect the sites from the impact of developments. Each of the Superintendents and their teams continues to monitor planning applications with the local area and to respond to applications of concern 27 Sep 2017	 Likelihood Impact	12	31-Mar-2019	 Increased Risk Score

Action no, Title,	Description	Latest Note	Managed By	Latest Note Date	Due Date
OSD 006 d		Officers throughout the department continue to monitor this risk on a divisional basis and	Andy Barnard;	27-Sep-	01-Apr-

Appendix 1 – current departmental risk register



Divisional delivery of risk actions	Implement the actions associated with the following divisional risks: OSD EF 010 OSD P&G 007 OSD TC 002 OSD NLOS 011	address planning issues as they appear	Martin Rodman; Paul Thomson	2017	2019
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Action no, Title,	Description	Latest Note	Managed By	Latest Note	Due Date
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Appendix 1 – current departmental risk register

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OSD 007 a Divisional delivery of risk actions	Implement the actions associated with the following divisional risks: OSD EF 004 OSD TC 006	Water bodies are monitored locally as part of the actions and items listed in the description. Any major issues are escalated to SLT or beyond as necessary.	Andy Barnard; Paul Monaghan; Paul Thomson; Bob Warnock	27-Sep- 2017	31-Mar- 2018
OSD 007 a Workshop and production of summary document	A workshop will be held with the City Engineers to consider the risks associated with each of the water bodies. A summary document will be produced which summaries the risks and other factors such as cascades, shared ownership, dam condition and any required works.	Safety monitoring is conducted divisionally with the City Engineers. Risk actions have been developed where necessary. Further detail can be found in divisional risk registers. A workshop will be held to reassess the risks associated with each water body	Andy Barnard; Paul Monaghan; Paul Thomson; Bob Warnock	27-Sep- 2017	31-Mar- 2018

Risk no, Title, Creation date, Owner	Risk Description (Cause, Event, Impact)	Current Risk Rating & Score		Risk Update and date of update	Target Risk Rating & Score		Target Date	Current Risk score change indicator
OSD TBM 001 The Effect of Terrorism on the Tourism Business at Tower Bridge & Monument 09-Mar-2015 Chris Earlie	Cause: An act of terrorism in the heart of London. Event: Tourists avoiding visitor attractions in London including those owned/ operated by the City of London Corporation (in particular The Monument and Tower Bridge). Impact: Significant loss of income and footfall over a prolonged period, service budget reconfiguration.	 Likelihood Impact	12	No change to current assessment. Attend C of L Security Advisory Board every month to liaise with Town Clerk and colleagues at other high profile sites. All staff attend Project Griffin and Tower Bridge Security Awareness Training. 08 Sep 2017	 Likelihood Impact	12	31-Mar- 2018	↔ No change

Action no, Title,	Description	Latest Note	Managed By	Latest Note Date	Due Date
OSD TBM 001a CoLP Counter Terrorism Section Liaison	Regular Liaison meetings held with CoLP Counter Terrorism Section and any actions identified are implemented.	Regular liaison and Protective Security Improvement Activity Assessments are undertaken with the counter terrorism team.	Chris Earlie	27-Sep- 2017	29-Dec- 2017

Appendix 1 – current departmental risk register



OSD TBM 001b Site Security	Maintain vigilant and effective on-site security systems at Tower Bridge.	A continuous programme of improvements to CCTV hardware as well as security staff learning and development is in place.	Chris Earlie	27-Sep-2017	29-Dec-2017
OSD TBM 001c Staff Training	Ensure all Tower Bridge staff are appropriately trained and made aware of security issues with refresher training as appropriate.	All staff attend Project Griffin/ Argus and also in house security awareness workshops. Daily briefing also highlight any on going/ current issues.	Chris Earlie	27-Sep-2017	29-Dec-2017

Risk no, Title, Creation date, Owner	Risk Description (Cause, Event, Impact)	Current Risk Rating & Score		Risk Update and date of update	Target Risk Rating & Score		Target Date	Current Risk score change indicator
OSD 004 Poor Repair and Maintenance of buildings	<p>Causes: Inadequate planned and/or reactive maintenance; failure to identify and communicate maintenance issues</p> <p>Event: Fail to meet statutory regulations and checks. Operational, OS residential or public buildings deteriorate to unusable/unsafe condition.</p> <p>Impact: Service capability disrupted; ineffective use of staff resources; damage to corporate reputation; increased costs for reactive maintenance and lack of budget to replace. Delay will have operational impact. Poor condition of Assets, loss of value.</p>	<p>Likelihood</p> <p>Impact</p>	8	<p>This risk has been given a decreased risk score which reflects the positive feedback about the new maintenance contractor. The new contractor has been familiarizing themselves with the sites, conducting asset verification exercises and have started repairs and maintenance onsite.</p> <p>The new contract was let on a different basis to the previous contract, and a number of specialist areas were left out, including crematoriums and swimming pools. It is anticipated that the appointment of specialist contractors for these areas will improve performance in the future. The crematorium contract has been let and the swimming pool contract is in progress.</p>	<p>Likelihood</p> <p>Impact</p>	8	31-Mar-2018	↓
10-Mar-2015 Colin Buttery				27 Sep 2017				Decreased Risk Score

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Appendix 1 – current departmental risk register

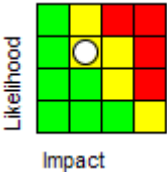
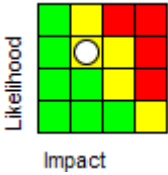
Title,				Note Date	
OSD 4 e Divisional delivery of risk actions	Implement the actions associated with the following divisional risks: OSD EF 002 OSD CC 003 OSD NLOS 008 OSD P&G 002 OSD TBM 003 OSD TBM 004 OSD TBM 006 OSD KH 003	Actions delivered locally and monitored departmentally		Gary Burks; Martin Rodman; Paul Thomson; Bob Warnock	27-Sep- 2017 01-Apr- 2019

Risk no, Title, Creation date, Owner	Risk Description (Cause, Event, Impact)	Current Risk Rating & Score		Risk Update and date of update	Target Risk Rating & Score		Target Date	Current Risk score change indicator
OSD 001 Ensuring the Health & Safety of staff, volunteers, contractors and public	Causes: Poor understanding or utilisation of health and safety policies, procedures and safe systems of work; inadequate training; failure to implement results of audits; dynamic risk assessments not undertaken; contractors not complying with procedures and processes Event: Staff, volunteers or contractors undertake unsafe working practices Impact: Injury or death of a member of the public, volunteers, staff or a contractor	 Likelihood Impact	6	This risk remains static and is likely to remain so. This reflects the high level of effort which is put into managing health & safety together with a belief that it is not practical to bring this risk any lower. The target risk has therefore been adjusted accordingly. Timely investigation of accidents is one of the performance indicators within the business plan. Last year the speed of investigations was significantly below target. The H&S manager has advised that investigation times probably reflect the complexity of some of the occurrences and also the impact of shift patterns on the speed of investigations. This matter has however been referred to the Health & Safety Improvement Group to consider further.	 Likelihood Impact	6	01-Apr-2018	↔

Appendix 1 – current departmental risk register

10-Mar-2015 Colin Buttery				The department continues to manage risk through the Health & Safety Improvement Group; use of generic and dynamic risk assessments; post-accident investigations and shared learning; and regular audits. 27 Sep 2017				No change
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Action no, Title,	Description	Latest Note	Managed By	Latest Note Date	Due Date
OSD 001 g Divisional delivery of risk actions	Implement the actions associated with the following divisional risks: OSD EF 001 OSD CC 001 OSD TC 001 OSD NLOS 006 OSD P&G 001	Locally-delivered actions are shared at the departmental Health & Safety Improvement Group to ensure lessons are learned and best practice shared	Andy Barnard; Gary Burks; Martin Rodman; Paul Thomson; Bob Warnock	27-Sep-2017	01-Apr-2018

Risk no, Title, Creation date, Owner	Risk Description (Cause, Event, Impact)	Current Risk Rating & Score		Risk Update and date of update	Target Risk Rating & Score		Target Date	Current Risk score change indicator
OSD 002 Extreme weather	Causes: Severe wind, prolonged heat, heavy snow, heavy rainfall – potential to increase with climate change Event: Severe weather at one or more site Impact: Service capability disrupted, incidents increase demand for staff resources to respond to maintain public and site safety. temporary site closures; increased costs for reactive management. Strong winds cause tree limb drop, prolonged heat results in fires, snow disrupts sites access, rainfall results in flooding and impassable areas. Damage/loss of rare/fragile habitats and species. Risk of		6	Each of the sites was able to respond well to the hot summer days and were well prepared for fire and crowd issues. As we move through the autumn, sites will ready themselves for the winter and the increasing potential for heavy winds and rain. The current static amber rating reflects a continued concern about the		6	31-Mar-2019	↓

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10-Mar-2015 Colin Buttery	injury or death to staff, visitors, contractors and volunteers. Damage to property and infrastructure.			frequency of extreme weather events. 27 Sep 2017				Decreased Risk Score
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Action no, Title,	Description	Latest Note	Managed By	Latest Note Date	Due Date
OSD 2 a Divisional delivery of risk actions	Implement the actions associated with the following divisional risks: OSD EF 009 OSD P&G 005 OSD NLOS 003 OSD TC 005	Sites have their own increment weather plans which are shared departmentally to ensure readiness for weather-related events	Andy Barnard; Martin Rodman; Paul Thomson; Bob Warnock	27-Sep- 2017	31-Mar- 2019